



# Oregon Harbor of Hope

October 24, 2016

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Commissioner Dan Saltzman  
City of Portland  
1221 SW Fourth Ave., #230  
Portland, OR 97204

Dear Commissioner Saltzman:

I have enclosed the proposal for the set-up and operation of a medium and low-barrier shelter, to be located in the city-owned building on the Terminal One property, located at 2400 NW Front Avenue.

Included in our proposal is a general description of our plan to operate, a detailed business plan and budget, architectural renderings and drawings – including floor plan – a list of significant cash and in-kind private sector donors and documentation of Oregon Harbor of Hope's legal status.

We propose that Oregon Harbor of Hope, Inc., a registered Oregon public benefit non-profit corporation be the operator of the facility, assuming liability and responsibility for the operation of the facility. Further, we propose that Ibrahim Mubarak, a well-known leader in the Portland homeless community and manager of two organizations and a shelter located at Burnside and 4<sup>th</sup> Avenue serve as the General Manager. He will be supported by a paid staff, dozens of volunteers and two nationally-recognized homelessness facility and operations consultants.

I do want to call to your attention the fact that Oregon Harbor of Hope does not, as of this writing, have a signed lease on the property, although authorized by City Council more than two months ago. Our attorney submitted proposed changes to the draft document, but have received no reply. The absence of certainty has made many aspects of our preparation of this proposal – from fund-raising to management recruitment and many other aspects – very difficult. Some of our

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estimates of cost are tentative as we have been allowed on the site on only three occasions for a total of six hours during the last two and one-half months. In addition, the absence of a lease has precluded us from obtaining an insurance policy as we do not have adequate information for the carrier we have been working with for many weeks.

Having recounted these limitations, we are prepared to immediately cure an aspect of our proposal and add essential elements as may be necessary.

We appreciate your leadership and that of your staff, the Portland Housing Bureau, the Fire Marshall and the Bureau of Development Services in seeking to help us navigate the process, given that your assigned bureaus do not have control of the property.

We believe that Portland's homelessness problem constitutes a very serious humanitarian crisis, with thousands of people, including children, in tents, alleys, entryways and on the streets as the weather worsens. Many of these people are ill and need treatment. While our proposed facility will not solve the problem, it is a serious and good faith effort by the private sector to assume a leadership role in addressing it.

Sincerely,



**Homer G. Williams, Chairman**  
**Oregon Harbor of Hope**

**Enclosures**

**cc: Mayor Charlie Hales**  
**Commissioner Amanda Fritz**  
**Commissioner Steve Novick**  
**Commissioner Nick Fish**  
**Multnomah County Chair Deborah Kafoury**  
**Marc Jolin, A Home for Everyone**